

HEALTH AND WELLBEING BOARD - 30th March 2016

Title of paper:	2016/17 Operational Plan (including Quality Premium Indicators)	
Director(s)/ Corporate Director(s):	Louise Bainbridge Chief Finance Officer NHS Nottingham City CCG	Wards affected: all
Report author(s) and contact details:	Louise Bainbridge, Chief Finance Officer, NHS Nottingham City CCG Email: louise.bainbridge@nottinghamcity.nhs.uk	
Other colleagues who have provided input:		
Date of consultation with Portfolio Holder(s) (if relevant)		
Relevant Council Plan Key Theme:		
Strategic Regeneration and Development		<input type="checkbox"/>
Schools		<input type="checkbox"/>
Planning and Housing		✓
Community Services		<input type="checkbox"/>
Energy, Sustainability and Customer		<input type="checkbox"/>
Jobs, Growth and Transport		<input type="checkbox"/>
Adults, Health and Community Sector		<input type="checkbox"/>
Children, Early Intervention and Early Years		<input type="checkbox"/>
Leisure and Culture		<input type="checkbox"/>
Resources and Neighbourhood Regeneration		<input type="checkbox"/>
Relevant Health and Wellbeing Strategy Priority:		
Healthy Nottingham - Preventing alcohol misuse		<input type="checkbox"/>
Integrated care - Supporting older people		<input type="checkbox"/>
Early Intervention - Improving mental health		<input type="checkbox"/>
Changing culture and systems - Priority Families		<input type="checkbox"/>
Summary of issues (including benefits to citizens/service users and contribution to improving health & wellbeing and reducing inequalities):		
<p>In October 2014, the NHS Five Year Forward View was published. This sets out how health services need to change in order to meet the challenges facing the NHS as a result of people living longer and having more complex needs. In December 2015, Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21, was published. This sets out a clear list of national priorities for 2016/17 and longer-term challenges for local systems, together with financial assumptions and business rules. The guidance includes a requirement for the NHS to produce two separate but connected plans:</p> <ul style="list-style-type: none"> • A one year Operational Plan for 2016/17, organisation-based but consistent with the emerging STP; and • A five year Sustainability and Transformation Plan (STP), place-based and driving the Five Year Forward View <p>This Operational Plan has therefore been developed by NHS Nottingham City Clinical Commissioning Group in response to both the NHS Five Year Forward View and Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21. It describes the CCG's approach to delivery against the requirements as detailed in the above documents across a number of key areas during 2016/17.</p>		

Recommendation(s):	
1	The Health & Wellbeing Board is asked to note the planning guidance produced by NHS England and comment on the CCGs draft Operational Plan for 2016/17.
2	The Health and Wellbeing Board is asked to approve the decision being taken at the CCG Governing Body on the 30 th March 2016 regarding the 3 local measures associated with the Quality Premium
How will these recommendations champion mental health and wellbeing in line with the Health and Wellbeing Board aspiration to give equal value to mental health and physical health ('parity of esteem'):	

1. REASONS FOR RECOMMENDATIONS

- 1.1 Health and Wellbeing Board approval is a statutory requirement for the Operational Plan.

2. BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)

- 2.1 In October 2014, the **NHS Five Year Forward View** was published. This sets out how health services need to change in order to meet the challenges facing the NHS as a result of people living longer and having more complex needs. In December 2015, **Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21**, was published. This sets out a clear list of national priorities for 2016/17 and longer-term challenges for local systems, together with financial assumptions and business rules. The guidance includes a requirement for the NHS to produce two separate but connected plans:

- A one year Operational Plan for 2016/17, organisation-based but consistent with the emerging STP; and
- A five year Sustainability and Transformation Plan (STP), place-based and driving the Five Year Forward View

This Operational Plan has therefore been developed by NHS Nottingham City Clinical Commissioning Group in response to both the NHS Five Year Forward View and Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21. It describes the CCG's approach to delivery against the requirements as detailed in the above documents across a number of key areas during 2016/17.

Delivering the Forward View; NHS Planning Guidance requires all NHS Organisations to address nine national 'must dos' in 2016/17. Please see below the nine 'must dos' as well as the local priorities for NHS Nottingham City CCG:-

Nine 'must dos'

- Develop a high quality and agreed Sustainability and Transformational Plan
- Return the system to aggregate financial balance

- Develop and implement a local plan to address the sustainability and quality of general practice
- Get back on track with access standards for A & E and ambulance waits
- Deliver the NHS Constitution Standard for waiting times
- Develop the NHS Constitution Standards for cancer
- Achieve and maintain the two new mental health access standards
- Deliver actions set out in local plans to transform care for people with learning disabilities
- Maintaining and improving quality

Local Priorities

- **Primary Care** – As part of the work to implement the vision in 2016/17 the CCG plans to undertake a sustainability and workforce review of primary care; introduce a standardized primary care offer; redesign primary care weekend opening services to further refine the most appropriate model and gain further patient feedback via a ‘mystery shopper’ initiative.
- **Mental Health** – To review and integrate mental health services with the aim of better management of the illness within the wider context of achieving a fulfilling life.
- **Learning Disabilities** – Nottinghamshire has been selected to be a ‘Fast Track’ site for Transforming Care for people with disabilities and a local transformation plan, detailing the objectives for service change, was developed in September 2015.
- **Long Term Conditions** – In 2016/17 the CCG aims to support people with long term conditions to create a more sustainable way of living, enabling, encouraging and facilitating better outcomes through self-management. Areas of focus for the CCG will be, Diabetes, Weight Management, Respiratory, Cardiac Rehabilitation and Stroke.
- **Maternity, Children & Young Adults** – The CCG will continue to review and agree actions to improve care pathways for children and young adults from birth to 24 years, and for their families.
- **Children & Young Adults** – There are a number of priorities, underpinned by the JSNA that will be taken forward in 2016/17 to improve the health and wellbeing of children and young adults; Reducing Emergency Admissions, Improving Mental Health and Wellbeing, Reducing Child Obesity, Looked After Children and Implementing the Children and Families Act, specifically in relation to Special Educational Needs.

Quality Premium 2016/17

Introduction

Guidance has been issued for calculation of the Quality Premium (QP) available to CCGs in 2016/17. A total of £5 per head of population is available to CCGs. QP will be earned by achievement of four national measures and three local measures which are aligned to Right Care Metrics. QP will be reduced by 25% for each of four NHS Constitution measures that are missed.

National measures

The national measures are;

1. Cancers diagnosed at early stage – 20% of QP
2. Increase in the proportion of GP referrals made e-referrals – 20% of QP
3. Overall experience of Making a GP appointment – 20% of QP

4. Antimicrobial resistance (AMR) Improving Antibiotic prescribing in primary care – 10% of QP

Local Measures

The CCG should also identify and set three measures identified through the Commissioning for Value packs. Each measure will be worth 10% of QP. Selection of improvement programmes will be supported by NHS England Regional Teams. Submission of these plans will be 11th April 2016. Suggested indicators are outlined in Appendix 3 of Quality Premium Guidance for 2016/17.

Next Steps

The CCG performance team will assess the Commissioning for Value pack for the CCG, identifying which actions have the most potential for impact on outcomes for our population. We will then consider which of these best align to our local priorities. The CCG Executive Management Team will then agree and propose the local QP measures for inclusion in the 2016/17 plan and these will be presented to the HWB meeting on the 30th March for ratification.

3. OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS

3.1 N/A

4. FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)

4.1 N/A

5. LEGAL AND PROCUREMENT COMMENTS (INCLUDING RISK MANAGEMENT ISSUES, AND LEGAL CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)

5.1 N/A

6. EQUALITY IMPACT ASSESSMENT

6.1 Has the equality impact of the proposals in this report been assessed?

No

Yes

Attached as Appendix x, and due regard will be given to any implications identified in it.

7. LIST OF BACKGROUND PAPERS OTHER THAN PUBLISHED WORKS OR THOSE DISCLOSING CONFIDENTIAL OR EXEMPT INFORMATION

7.1 None

8. PUBLISHED DOCUMENTS REFERRED TO IN COMPILING THIS REPORT

8.1 5 Year Forward View

<https://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf>

<https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>

Quality Premium 16/17

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